

➤ **Vendor: CompTIA**

➤ **Exam Code: PK0-004**

➤ **Exam Name: CompTIA Project+ Certification Exam**

➤ **New Updated Questions from [Braindump2go](#) (Updated in [August/2021](#))**

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QUESTION 610

A project manager is overseeing the construction of a new building. There are likely existing underground water, gas, and electrical lines. Which of the following is an example of mitigation?

- A. Trust the contractor to do the job well because the company has been in business for a long time.
- B. Tell the contractor that the company is responsible for any damage done to underground lines.
- C. Immediately fix any broken lines that are hit during construction.
- D. Ensure the contractor has the appropriate utility maps.

Answer: D

QUESTION 611

A Scrum team is completing a sprint; however, some tasks will need to carry over to the next sprint. Which of the following should the Scrum master do to improve the team's velocity in the next sprint?

- A. Take a more hands-on leadership approach.
- B. Add the unfinished work to the backlog.
- C. Schedule a sprint retrospective.
- D. Hold additional daily stand-up meetings.

Answer: B

QUESTION 612

Which of the following BEST describes the relationship between portfolios, projects, and programs?

- A. A group of programs makes up a project, and all of an organization's projects make up a portfolio.
- B. A group of projects makes up a program, and all of an organization's programs make up a portfolio.
- C. A group of portfolios makes up a program, and all of an organization's programs make up a project.
- D. A group of projects makes up a portfolio, and all of an organization's portfolios make up a program.

Answer: B

Explanation:

<https://www.northeastern.edu/graduate/blog/project-management-vs-portfolio-management-vs-program-management/>

QUESTION 613

A customer has requested a change in an active project.

Which of the following actions should the project manager take FIRST?

- A. Gather input from the team.
- B. Inform the end user of the change.
- C. Submit the change request to the project sponsor.
- D. Update the change log.

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Answer: C

QUESTION 614

During a meeting, the project manager abruptly interrupts the discussion of two team members who have not reached an agreement on a particular requirement and continues with the meeting. Which of the following conflict resolutions is the project manager performing?

- A. Smoothing
- B. Forcing
- C. Confronting
- D. Avoiding

Answer: A

Explanation:

https://www.umsl.edu/~sauterv/analysis/488_f01_papers/Ohlendorf.htm

QUESTION 615

A project is moving into the next phase, and those involved with planning will not actually perform the work. After the project team members have been identified and assigned to do the work, which of the following has changed?

- A. Project
- B. Schedule
- C. Baseline
- D. Stakeholder

Answer: B

QUESTION 616

Because of space limitations, there has been a long history of contention among the team. Which of the following actions can the project manager take that would MOST contribute to a successful project?

- A. Ignore the issue.
- B. Require staff to focus on deliverables.
- C. Replace team members.
- D. Hold an open dialogue to build consensus.

Answer: D

QUESTION 617

A major project task involves purchasing and implementing computer equipment with special software, which is valued at \$1.5 million, for a 700-employee organization. An IT department manager challenged the PM's ability to authorize expenditures after the purchase was made. Which of the following documents should the PM provide to the functional manager?

- A. Organizational chart
- B. Project charter
- C. Cost management plan
- D. Change management plan

Answer: A

QUESTION 618

A project team is showing off a new product prototype at a trade show, and potential customers are requesting more information.

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Which of the following is the MOST efficient way to provide more information?

- A. Printed media
- B. Email
- C. Meeting
- D. Video conference

Answer: A

QUESTION 619

At each project team meeting, the project team raises the same risk repeatedly. A mitigation plan has been developed since the risk was initially identified.

Which of the following risk activities is MOST likely missing since the identification?

- A. Quantification
- B. Response
- C. Prioritization
- D. Communication
- E. Review

Answer: E

QUESTION 620

A project is nearing the expected completion date, but it is behind schedule. The project manager has decided to fast-track the resources.

Which of the following impacts will MOST likely occur? (Choose two.)

- A. Cost will increase.
- B. Scope will increase.
- C. Schedule will decrease.
- D. Risk will decrease.
- E. Budget will increase.
- F. Quality will increase.

Answer: AE

QUESTION 621

Which of the following risk management activities identifies the severity of a risk event?

- A. Quantification
- B. Identification
- C. Response
- D. Mitigation

Answer: B

Explanation:

<https://www.nap.edu/read/11183/chapter/6#39>

QUESTION 622

A project is approaching its end when the project manager is informed that a deliverable is exceeding the upper noise limit set by the legislation of the country where it was implemented.

Which of the following constraints has MOST likely been overlooked?

- A. Scope
- B. Resources

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- C. Environment
- D. Quality

Answer: C

QUESTION 623

A highly skilled, key project team member lacks technical writing skills. Documents are often misunderstood, and the wrong instructions are given.

To retain this key project team member, which of the following steps should the project manager take to BEST resolve the issue?

- A. Retrain the key project team member.
- B. Replace the key project team member.
- C. Hire a translator to assist the team member.
- D. Accept the key team member's limitations.

Answer: B

QUESTION 624

On larger projects, a vendor may occasionally proceed upon receipt of the:

- A. ROE.
- B. RFI.
- C. NDA.
- D. LOI.

Answer: D

Explanation:

<https://www.investopedia.com/terms/l/letterofintent.asp>

QUESTION 625

A project manager has gathered time estimates for a new project's activities and is now ready to begin developing the schedule.

Which of the following would the project manager most likely do NEXT?

- A. Create a WBS.
- B. Determine predecessors and dependencies.
- C. Determine the critical path.
- D. Prioritize tasks.

Answer: A

QUESTION 626

Joe, a stakeholder, threatens to withdraw from a project that is not going according to his wishes. The president talks to the project manager regarding options for a response to the stakeholder, and they decide the project will move forward as originally planned.

Which of the following risk strategies was used?

- A. Accept
- B. Mitigate
- C. Avoid
- D. Transfer

Answer: A

QUESTION 627

The vendor management team has requested all project managers to provide proof to back up complaints on vendor resolution delays.

Which of the following will provide this information?

- A. Scope statement
- B. Project plan
- C. Action items
- D. Issue log

Answer: D

QUESTION 628

Which of the following is the project phase when quality assurance occurs?

- A. Planning
- B. Closing
- C. Execution
- D. Scoping
- E. Initiation

Answer: C

Explanation:

<https://www.pm4dev.com/resources/free-e-books/5-project-quality-management/file.html> (9)

QUESTION 629

A new project manager would benefit from additional assistance with documenting project activities.

Which of the following job positions should the project manager request be added to the team?

- A. Business analyst
- B. Project scheduler
- C. Quality control analyst
- D. Project coordinator

Answer: D

QUESTION 630

A project manager recently joined a projectized organization and is having many issues on five different projects. Which of the following risk activities should be performed FIRST? (Choose two.)

- A. Identify
- B. Coordinate
- C. Qualify
- D. Brainstorm
- E. Mitigate
- F. Assign

Answer: AB

QUESTION 631

Task ID 3 did not start on time, and no work has been accomplished yet. Evaluate the schedule below:

ID	Start	Duration	Percentage complete	Predecessor(s)	Resource allocation
1	Jan. 1	6 days	50%		IT engineer (100%)
2	Jan. 1	3 days	100%		Configuration Manager (50%)
3	Jan. 4	2 days	0%	2	Developer (0%)
4	Jan. 7	3 days	0%	1, 3	Tester 1 (100%)
5	Jan. 5	5 days	0%	3	Tester 2 (100%)

Which of the following is MOST likely the cause?

- A. Predecessors not properly identified
- B. Scope change
- C. Retrospective in progress
- D. Insufficient resources assigned

Answer: D

QUESTION 632

Which of the following documents would a project manager utilize to find a vendor for an undefined project?

- A. RFP
- B. RFI
- C. RFQ
- D. SOW

Answer: A

Explanation:

<https://www.investopedia.com/terms/r/request-for-proposal.asp>

QUESTION 633

A project manager receives an initial project assignment.

Which of the following documents is MOST likely to indicate the organizational structure for the project?

- A. Communication management plan
- B. Baseline
- C. Business case
- D. Organizational breakdown structure

Answer: C

QUESTION 634

A team member has finalized a discussion with the board of directors, but the Chief Financial Officer (CFO) is complaining about the large amount of money the project requires.

Which of the following is the BEST change control process to follow?

- A. Identify, implement, approve, evaluate, validate, update, communicate
- B. Identify, evaluate, approve, implement, validate, update, communicate
- C. Identify, approve, evaluate, implement, validate, update, communicate
- D. Identify, validate, evaluate, approve, implement, update, communicate

Answer: B