

➤ **Vendor: PMI**

➤ **Exam Code: PMP**

➤ **Exam Name: PMP - Project Management Professional v6 (PMI-001)**

➤ **New Updated Questions from [Braindump2go](#) (Updated in [Jan./2021](#))**

[Visit Braindump2go and Download Full Version PMP Exam Dumps](#)

QUESTION 95

During project planning, the project manager of a cross-cultural team wants to reduce the possible delays caused by misunderstandings among on-site and virtual team members. What should the project manager do next?

- A. Define the information to be communicated
- B. Facilitate a workshop
- C. Meet with the external stakeholders
- D. Set up a focus group

Answer: A

QUESTION 96

A project manager complains that the vendor obtained through the procurement process did not meet the project's requirements. The procurement department argues that the project manager did not provide adequate information when submitting the procurement documents. What should the project manager do?

- A. Compare the submitted procurement documents to the quality management plan requirements.
- B. Negotiate with the vendor on how the requirements can be met.
- C. Escalate the problem to both the project sponsor and the procurement department director.
- D. Determine if there is sufficient time and funds to terminate the contract and then conduct a new procurement process.

Answer: B

QUESTION 97

A senior manager asks a team member for a quick update on the project's progress. The team member redirects the senior manager to the project manager to ensure that the information being relayed is accurate and appropriate for this manager to receive. What document dictated this team member's action?

- A. Responsible, accountable, consult, and inform (RACI) matrix
- B. Communications management plan
- C. Stakeholder register
- D. previous week's meeting minutes

Answer: B

QUESTION 98

[PMP Exam Dumps](#) [PMP Exam Questions](#) [PMP PDF Dumps](#) [PMP VCE Dumps](#)

<https://www.braindump2go.com/pmp-exam.html>

During project closure, an issue is detected. At this stage the project's resources have already been released. What should the project manager have done prior to releasing the resources?

- A. Obtained customer acceptance
- B. Documented lessons learned
- C. Conducted the perform integrated change control process
- D. Performed a root cause analysis

Answer: A

QUESTION 99

Despite the project manager's continual reminders about the project's scope, a stakeholder causes frequent disruptions during project status meetings by requesting additional, unplanned activities. What should the project manager do to keep the project on track?

- A. Add the stakeholder's requests to the change request register as referee
- B. Have the project sponsor educate the stakeholder on the agreed upon project scope
- C. Ask the stakeholder if they wish to present their requests to the steering committee
- D. Update the communications management plan to exclude the stakeholder from project status meeting

Answer: C

QUESTION 100

A scope change requested by the customer was approved in accordance with the change management plan. The project team believes that the change contradicts the initial requirements and are resistant to it. What should the project manager do next?

- A. Discuss the situation with the customer and clarify the need for the change
- B. Proceed with the change as it was approved in accordance with the change management plan
- C. Identify the resistant team members, and engage their functional managers
- D. Invite the customer to a team meeting to explain the need for the change

Answer: C

QUESTION 101

Midway through a project that is ahead of schedule a project manager calculates that the cost performance index (CPI) is 1.15.

The management reserve is sufficient to handle any unforeseen situations that may impact the project budget. Based on this what can the project manager report about the estimate at completion (EAC)?

- A. The EAC and the BAC will match if the project is delivered on time.
- B. The EAC is higher than the budget at completion (BAC)
- C. The EAC is lower than the BAC
- D. The EAC is equal to the CPI plus the BAC

Answer: C

QUESTION 102

Based on the project schedule, how much float is there for activity number 4?

Activity Number	Duration:Days	Start	Finish	Dependencies
1	5	1-Jan	6-Jan	
2	7	7-Jan	14-Jan	1,FS
3	11	7-Jan	18-Jan	1,FS 2,FS
4	7	19-Jan	26-Jan	3,FS
5	4	27-Jan	31-Jan	4,FS

- A. 0 days
- B. 4 days
- C. 7 days
- D. 9 days

Answer: A

QUESTION 103

A company is going through a reorganization Although not all new positions are known yet organization changes are already being communicated.

What should the project manager do?

- A. Update the stakeholder register with the information that is already.
- B. Align expectations with key stakeholders.
- C. Update the risk management plan with potential future stakeholders.
- D. Inform all stakeholders about the current project status.

Answer: A

QUESTION 104

A project manager is working on a five-year US\$200 million project Procedural document management is listed as the sponsor's main requirement prioritized even above the design itself After identifying key deliverables in the form of documented designs, the project manager contracts a document controller

In this case what plan is the key component of the project manager's risk management plan*?

- A. Cost management
- B. Requirements management
- C. Quality management
- D. Resource management

Answer: B

QUESTION 105

During the next monthly meeting, a project manager wants to show key stakeholders that the contingency reserve is insufficient to complete the entire project. What type of chart should the project manager use?

- A. Bullseye

- B. Correlation
- C. Control
- D. Burndown

Answer: B

QUESTION 106

During a project schedule validation meeting, the project sponsor requests that an important software feature be delivered one month earlier than planned.

The project manager suggests fast tracking the schedule

What solution corresponds with the project manager's suggestion?

- A. Postponing documentation activities
- B. Reducing the durations of testing and documentation
- C. Overlapping the testing and documentation phases
- D. Adding resources to testing and documentation activities

Answer: C

QUESTION 107

How can a project manager of a new technology protect validate that the design meets the customer's needs?

- A. Deliver a proof of concept (POC)
- B. Perform benchmarking
- C. Build a context diagram
- D. Construct a prototype

Answer: D

QUESTION 108

During the project initiation phase, the project manager is identifying key deliverables based on the project's business requirements. The project manager believes that the timeline is unrealistic due to the high number of key deliverables. What tool or technique should the project manager use to prioritize the key deliverables?

- A. Decision tree analysis
- B. Assumption and constraint analysis
- C. Expert judgment
- D. Rolling wave planning

Answer: A

QUESTION 109

While meeting with the project team the project manager learns that the new department manager, while abroad is raising questions.

What should the project manager do next'?

- A. Refer the department manager to the change control board (CCB).
- B. Provide the kick-off meeting notes to the department manager
- C. Raise the issue with the project sponsor
- D. Conduct a stakeholder analysis

Answer: D