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➢ **Vendor: PMI**

➢ **Exam Code: PMP**

➢ **Exam Name: PMP - Project Management Professional v6 (PMI-001)**

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QUESTION 57
A project manager provides the project charter to the sponsor for sign-off. A stakeholder indicates that they do not understand the project benefits and will not support the project.
What should the project manager do?

A. Ask the project sponsor to negotiate with the stakeholder.
B. Move forward by obtaining project charter sign-off from the sponsor.
C. Individually review the project benefits with each stakeholder before obtaining sponsor sign-off on the charter.
D. Review the stakeholder register for the proper stakeholder engagement strategy and update it if necessary.

Answer: C

QUESTION 58
An experienced project manager joins a project that has been ongoing for six months.
During their first meeting with stakeholders, the project manager learns of a customer concern that their expectations are not being met.
What should the project manager reference to address this concern?

A. Assumption log
B. Project charter
C. Stakeholder engagement plan
D. Scope management plan

Answer: D

QUESTION 59
A vendor delivers an important component that fails to meet quality requirements.
The vendor only agrees to financially compensate for a part of the delay caused by repairing the components.
What should the project manager do?

A. Refer to the procurement management plan and request compensation from the vendor in line with the contract.
B. Modify the risk management plan to include necessary decisions on the quality management approach.
C. Revise the quality management plan to address how poor quality should be compensated.
D. Ask the sponsor to approve additional funds to obtain the component more quickly from another vendor.

Answer: A

QUESTION 60
During a weekly status meeting, a key stakeholder complains that quality standards for some project deliverables are unmet. What should the project manager do?

A. Record the issue in the issue log.
B. Document the issue in the lessons learned.
C. Create a change request.
D. Update the project management plan.

Answer: A

QUESTION 61
A client asks a global IT company to develop a supply-chain monitoring system. A project manager then begins to assist in the creation of the project charter for the project sponsor.
What should the project manager do next?

A. Search the lessons learned repository for historical information on project charter development.
B. Identify and define the most appropriate implementation approach for the project deliverables
C. Meet with the sponsor to outline a detailed timeline with project milestones for resource allocation purposes.
D. Meet with key stakeholders and the sponsor to discuss project assumptions, success criteria, and critical inputs

Answer: C

QUESTION 62
During execution of a critical project, a project manager is removed due to continuous customer and stakeholder complaints about lack of communication. What should the new project manager do first?

A. Meet with the project team.
B. Review the project management plan
C. Manage stakeholder engagement.
D. Use influencing to obtain project support.

Answer: B

QUESTION 63
A new; unsupportive stakeholder joins a project during execution. What should the project manager do to help improve communications with this stakeholder?

A. Revise the stakeholder engagement plan to meet the new stakeholder's needs.
B. Hold a team meeting to introduce the stakeholder to the other team members.
C. Speak with the other stakeholders to determine how best to communicate with the new stakeholder
D. Conduct a communication styles assessment to determine the best way to communicate with the stakeholder

Answer: D

QUESTION 64
During the inspection of a construction site, it becomes evident that the installed equipment does not comply with government standards. The stakeholders now disagree about the acceptance criteria

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What should the project manager do?

A. Agree to a win-win solution with all stakeholders
B. Use conflict resolution skills
C. Apply quality control procedures
D. Submit a change request.

Answer: C

QUESTION 65
During a software development project, one team member fails to complete assigned tasks, which prevents integration with other components and causes a milestone to be missed The team member did not inform the project manager about any problems with their tasks.
What should the project manager do first to communicate this to the sponsor?

A. Escalate the delay to the sponsor informing them that the team member failed to complete
   assigned tasks.
B. Schedule a meeting with the sponsor to inform them of the issue and present a recovery plan.
C. Add it to the risk register as a materialized risk and send the updated risk register to the
   sponsor.
D. Include an updated project schedule in the weekly status report.

Answer: C

QUESTION 66
A critical project is in the execution stage The budget is strict, and managing the project to triple constraints is of high importance. A team member informs the project manager that there could be a significant cost overrun.
What should the project manager do next?

A. Ensure there are enough reserves to cover the cost overrun.
B. Capture this in the issue log: and monitor the cost overrun until project closure
C. Review risk threshold to determine if it is an allowable cost overrun percentage.
D. Investigate the reasons for the cost overrun.

Answer: C

QUESTION 67
A team member is working the required hours, but is delivering inadequate output. What should the project manager do first?

A. Allocate some of the team member's work to other team members
B. Notify the human resource department that the team member is underperforming.
C. Advise the team member of the consequences for not delivering the work.
D. Meet with the team member to determine the reasons for low performance.

Answer: D