**QUESTION 68**
The CEO of a company notifies a project manager that a bill from a vendor working on the project amounts to US$50,000 each month. The CEO questions whether the vendor is meeting the deliverables to determine if the contract should be terminated early.
What should be provided to the CEO?

A. Seller performance evaluation
B. Performance specifications
C. Contract administration plan
D. Procurement management plan

**Answer:** A

**QUESTION 69**
During project execution, a high-performing team member leaves Following this loss, a planned quality audit is conducted that indicates the work products' quality standards are unmet.
What should the project manager do next?

A. Crash the schedule
B. Create a cause-and-effect diagram
C. Consult the resource management plan.
D. Perform a reserve analysis of the work performance data

**Answer:** B

**QUESTION 70**
A project is dependent upon business owners providing resources to perform an important task. Since budget cuts will affect their ability to hire the needed resources, some business owners may potentially object to this requirement.
What should the project manager do next?

A. Perform a probability and impact assessment.
B. Add a risk to the risk register.
C. Update the resource management plan.
D. Use the management reserve to hire more resources.

**Answer:** B

**QUESTION 71**
During a project's execution phase, project members have frequent disagreements.
As a result, the project is running over budget and behind schedule.

The project manager conducts project communication based on subjective ideas and does not consider other team members' input. The project manager also objects to the idea of team members setting up an internal learning platform. What communication method does the project manager use?

A. Independent
B. Pull
C. Push
D. Interactive

**Answer:** D

**QUESTION 72**
A new project manager assumes a project that is behind schedule. The delay is the result of a field technician's reluctance to implement the approved design before adding a new feature.
What should the project manager do?

A. Have the field technician and design engineer meet to develop a solution.
B. Request design modification to accommodate the field technician's new feature.
C. Insist that the field technician accept the approved design.
D. Meet with the field technician and design engineer to develop a solution

**Answer:** D

**QUESTION 73**
A project manager working with a risk-averse financial firm has just started a new project The project sponsor is extremely concerned that the project may run over budget and is looking to the project manager for confirmation that this won't happen.
In order to alleviate the sponsor's concern, what should the project manager do?

A. Perform a strengths, weaknesses opportunities, and threats (SWOT) analysis
B. Create the probability and impact matrix
C. Use historical data analysis
D. Run a monte carlo simulation

**Answer:** A

**QUESTION 74**
A new project is being planned and the project manager learns of a group that is concerned with potential impacts on the area.
To ensure that these concerns are addressed what should the project manager do first?

A. Perform a risk analysis
B. Use expert judgment
C. Identify the stakeholders.
D. Evaluate the stakeholders' influence

**Answer:** A

**QUESTION 75**
A project manager in a matrix environment is struggling to keep the team fully engaged in the project.
The team's line manager continually reprioritizes tasks leading to delays and quality issues
What should the project manager do?

A. Update the project status reports with delays
B. Revise the communications management plan

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C.  Refer to the stakeholder engagement plan.
D.  Negotiate to agree on task priorities

**Answer:** C

**QUESTION 76**
A stakeholder teams from a project team member that the project has fallen behind in advance of the status report.
The stakeholder is agitated when communicating this to the project manager.
What should the project manager do?

A.  Ask the project sponsor to arrange a meeting with all stakeholders to address concerns
B.  Establish the stakeholder's level of influence, and, if it is high, engage the stakeholder to discuss the schedule delay
C.  Email relevant stakeholders explaining that the matter will be discussed at the next meeting
D.  Review the risk management plan with the project team

**Answer:** B

**QUESTION 77**
A project manager at an international company has brand identification problems.
They propose hiring a marketing consultant to address the problem
What tool or technique did the project manager use to approach this problem?

A.  Data gathering
B.  Expert judgement
C.  Decision making
D.  Data analysis

**Answer:** B

**QUESTION 78**
Some project learn members claim that they failed to receive complete project information.
What should the project manager do to ensure proper information flow?

A.  Schedule a team meeting
B.  Follow the communications management plan
C.  Initiate a weekly email newsletter
D.  Store information in a central database.

**Answer:** B

**QUESTION 79**
After formal client acceptance project deliverables were provided to the end users.
These users then identified a defect, for which the client holds the project manager responsible
What could have prevented this misunderstanding'?

A.  A negotiation with the client on warranty terms and conditions
B.  Removal of project access to all team members after project closure
C.  Proper project transition procedures
D.  Ensuring the client understood this was not part of the original requirement

**Answer:** C

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